

MILWAUKEE PSYCHIATRIC HOSPITAL
 1220 DEWEY AVE
 WAUWATOSA WI 53213
 (414) 454-6466

Type: PSYCH
 Control: OTHER NONPROFIT
 Reporting Period: 01/01/00 To 12/31/00

County: Milwaukee
 Analysis Area: MILWAUKEE COUNTY (2B)
 Volume Group: 2

Selected Utilizations Statistics	FY 2000	All Psychiatric Hospitals		FY 2000 vs. 1999	
		Value	Ratio	FY 1999	Ratio
Occupancy Rate (%)					
Psychiatric	87.1%	67.7%	1.29	81.8%	1.06
Alcoholism/chemical dependency	61.9%	41.6%	1.49	58.1%	1.07
Total hospital	83.7%	66.5%	1.26	78.6%	1.06
Average Census (Patients)					
Psychiatric	87.1	71.2	1.22	81.8	1.06
Alcoholism/chemical dependency	61.9	41.6	1.49	58.1	1.06
Total hospital	62.8	37.5	1.67	59.0	0.95
Average Length of Stay (Days)					
Psychiatric	12.7	19.5	0.65	13.1	0.97
Alcoholism/chemical dependency	4.1	5.5	0.75	4.5	0.92
Total hospital	10.5	9.0	1.16	11.0	1.00
Outpatient Visits					
Non-emergency visits	33,509	23,769	1.41	29,699	1.13
Emergency visits	0	1,859	0.00	0	0.00
Full-time Equivalents (FTEs)					
Administrators	1	6	0.12	1	1.00
Nurses, licensed	36	40	0.90	32	1.12
Psychologists	1	4	0.24	0	0.00
Social workers	17	15	1.14	14	1.22
All other personnel	187	126	1.49	166	1.13
Total FTEs	224	208	1.08	201	1.12
FTEs per 100 Patient Census (Adjusted)					
Administrators	1	8	0.11	1	0.89
Nurses, licensed	42	51	0.83	42	0.99
Psychologists	1	5	0.22	0	0.00
Social workers	20	19	1.04	18	1.08
All other personnel	219	160	1.37	219	1.00
Total FTEs	263	265	0.99	266	0.99

Total Hospital:
 Beds set up and staffed 75
 Discharges 2,187
 Inpatient days 22,978

Contract with:
 Health maintenance
 organization (HMO) YES
 Preferred Provider
 organization (PPO) YES

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/00	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehab. and physical medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute long term care	3	0	0	0	0.0%	0.0	0.0
Other acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	65	1,625	20,711	87.1%	56.6	12.7
Alcoholism/chemical dependency	1	10	554	2,267	61.9%	6.2	4.1
ICU/CCU:							
Medical-surgical intensive care	3	0	0	0	0.0%	0.0	0.0
Cardiac intensive care	3	0	0	0	0.0%	0.0	0.0
Pediatric intensive care	3	0	0	0	0.0%	0.0	0.0
Burn care	3	0	0	0	0.0%	0.0	0.0
Mixed intensive care	3	0	0	0	0.0%	0.0	0.0
Step-down (special care)	3	0	0	0	0.0%	0.0	0.0
Neonatal intensive/intermediate care	3	0	0	0	0.0%	0.0	0.0
Other intensive care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1=Provided--Distinct Unit, 2=Provided--Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	0	1	1	Radiological services personnel	0	0	0
Physicians and dentists	0	0	0	Occupational therapists	1	0	1
Medical and dental residents	0	0	0	Occupational therapy assistants/aides	0	0	0
Registered nurses	20	30	36	Physical therapists	14	29	27
Certified nurse midwives	0	0	0	Physical therapy assistants/aides	0	0	0
Licensed practical nurses	0	0	0	Recreational therapists	0	0	0
Ancillary nursing personnel	1	0	1	Psychologists	1	0	1
Physician assistants	0	0	0	Social workers	13	11	17
Nurse Practitioners	0	0	0	All other health professionals	69	49	89
Medical records personnel	0	0	0	All other personnel	40	27	52
Pharmacy personnel	0	0	0	-----			
Clinical laboratory personnel	0	0	0	TOTAL	159	147	224

INCOME STATEMENT		ASSETS		LIABILITIES AND FUND BALANCES	
Gross patient revenue	\$32,132,382	Cash and cash equivalents	\$ 716,510	Current liabilities	\$ 2,809,844
Less deductions	14,880,823	Net patient receivables	3,918,501	Long-term debt	7,107,539
Net patient revenue	17,251,559	Other receivables	301,041	Other liabilities	0
Plus other revenue	1,229,207	Land, bldgs and equip: Net	6,150,795	Subtotal	9,917,383
Total revenue	18,480,766	Other assets	554,664		
Less expenses	18,825,462			Unrestricted fund balance	1,724,128
Nonoperating gains/losses	8,300	TOTAL ASSETS	\$11,641,511	TOTAL LIABILITIES AND FUND BALANCE	11,641,511
NET INCOME	\$ (336,396)			Restricted fund balances	\$0

Selected Financial Statistics		All Psychiatric Hospitals		FY 2000 vs. 1999	
	FY 2000	Value	Ratio	FY 1999	Ratio
Gross Rev as % of Total Gross Patient Revenue					
Medicare [\$3,825,598]	11.9%	15.2%	0.78	12.1%	0.98
Medical Assistance [\$4,367,014]	13.6%	13.7%	0.99	18.0%	0.75
Commercial [\$22,376,907]	69.6%	34.0%	2.05	63.0%	1.10
All other [\$1,562,863]	4.9%	37.1%	0.13	6.8%	0.71
Deductions as % of Total Gross Patient Revenue					
Medicare [\$2,607,343]	8.1%	7.1%	1.14	7.8%	1.04
Medical Assistance [\$2,059,355]	6.4%	5.4%	1.18	8.3%	0.77
Commercial [\$9,500,667]	29.6%	10.9%	2.72	26.7%	1.11
Charity care [\$520,434]	1.6%	6.5%	0.25	0.5%	3.05
All other [\$193,024]	0.6%	1.1%	0.57	1.7%	0.36
Total deductions [\$14,880,823]	46.3%	30.9%	1.50	45.0%	1.03
Other Revenue and Net Gains or Losses					
Other revenue as % of total revenue	6.7%	33.3%	0.20	10.6%	0.63
Net gains/losses as % of net income	-2.5%	39.8%	#	1.7%	#
Expenses as % of Total Expenses					
Salary/fringe benefits[\$9,996,089]	53.1%	50.1%	1.06	53.8%	0.99
Supplies and services[\$6,860,439]	36.4%	45.2%	0.81	35.9%	1.01
Capital component [\$1,143,865]	6.1%	3.3%	1.86	7.5%	0.81
Bad debt [\$825,069]	4.4%	1.5%	3.02	2.7%	1.60
Fiscal Statistics					
Operating margin	-1.9%	0.5%	#	5.0%	-.37
Total hospital profit margin	-1.8%	0.8%	#	5.1%	-.35
Return on equity	-19.5%	5.5%	-3.54	50.5%	-0.39
Current ratio	1.8	2.3	0.76	1.7	1.06
Days in net patient accounts receivable	83.1	31.1	2.67	80.8	1.03
Average payment period	55.9	22.7	2.46	59.0	0.95
Equity financing	14.8%	49.1%	0.30	14.7%	1.01
Long-term debt to equity ratio	4.1	0.6	6.47	4.3	0.95
Times interest earned	0.1	2.3	0.03	2.8	0.02
Total asset turnover	1.6	3.2	0.50	1.4	1.10
Average age of plant: years	21.3	6.6	3.21	20.8	1.03
Increase (decrease) total net patient rev	17.3%	-4.0%	#	16.8%	1.03
Outpt. gross rev (% of total gross pt. rev)	26.4%	43.8%	0.60	21.9%	1.21
Net Revenue Statistics					
Inpatient net revenue per discharge	\$5,802	\$4,601	1.26	\$5,861	0.99
Inpatient net revenue per day	\$552	\$476	1.16	\$533	1.04
Outpatient net rev per visit	\$136	\$256	0.53	\$109	1.25